





Hans Kluge Regional Director Nominee WHO Regional Office for Europe





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Paula Vassallo

Ricardo Baptista Leite
Member of Parliament, Head of Public
Health at Católica University of
Portugal, and former Deputy Mayor of
Cascais, Portugal



President European Association of Dental Public Health (EADPH)







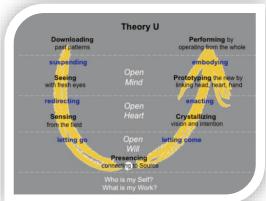
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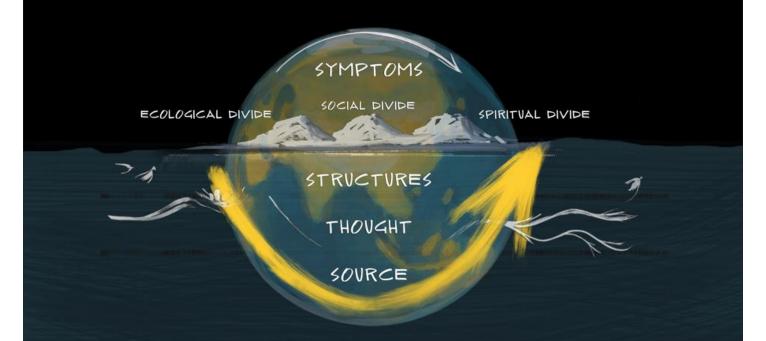


Dr C. Otto Scharmer

Senior Lecturer, MIT Management Sloan School, Cambridge, United States and founder of the Presencing Institute.



CROSSING the THRESHOLD: STEPPING into the FIELD of the FUTURE PERFORMING by OPERATING from the WHOLE DOWNLOADING PAST PATTERNS SUSPENDING. PROTOTYPING by LINKING HEAD, HEART, HAND SEEIN4 with FRESH EYES ENACTING CRYSTALLIZING REDIRECTING VISION and INTENTION SENSING. from the FIELD LETTING COME LETTING GO PRESENCING. CONNECTING to SOURCE



- 1. You cannot understand a system unless you change it (K. Lewin)
- 2. You cannot change a system unless you transform consciousness
- 3. You cannot transform consciousness unless you make a system see and sense itself (Theory U)

































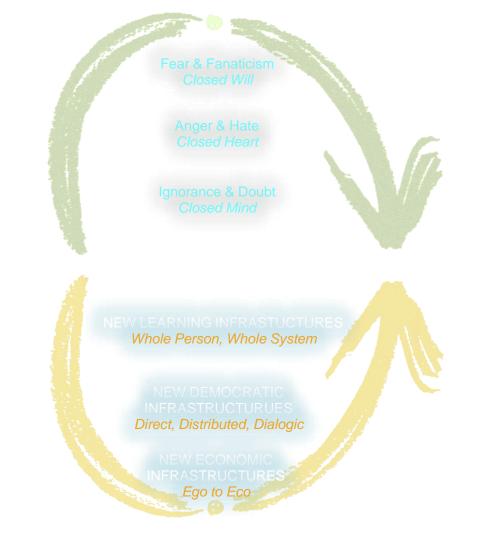








人(社会) People



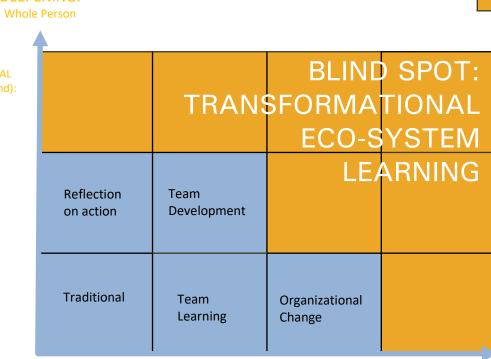
BROADENING, DEEPENING

DEEPENING:

TRANSFORMATIONAL (Head, Heart, & Hand):

REFLECTIVE (Head, Hand):

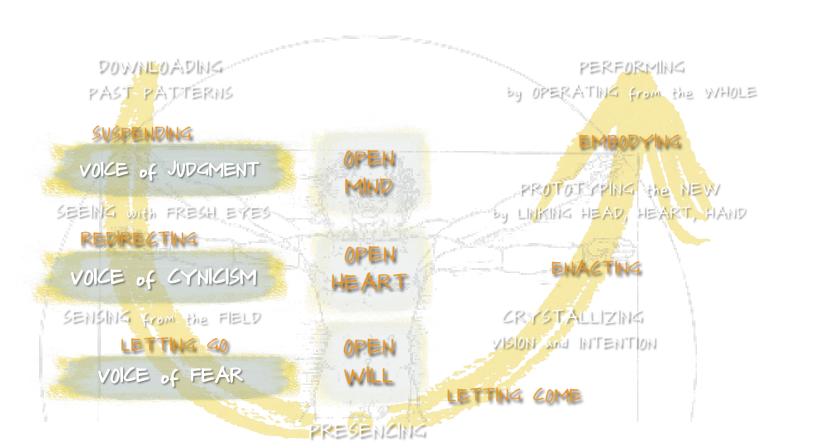
TECHNICAL



BROADENING:

Whole System

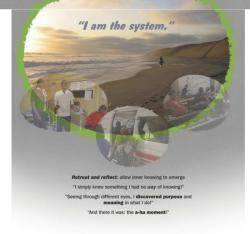




CONNECTING to SOURCE

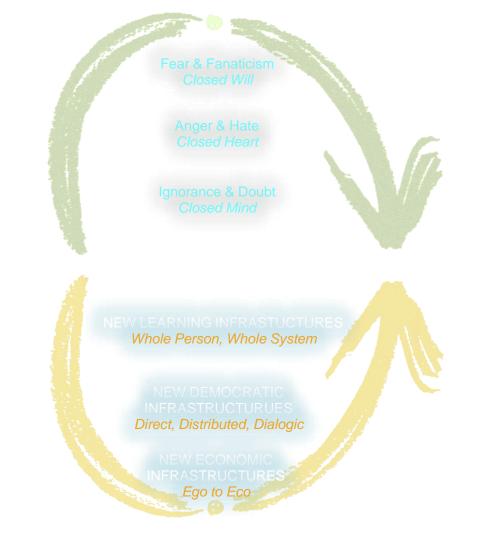
Namibia: Maternal Health







CROSSING the THRESHOLD: STEPPING into the FIELD of the FUTURE PERFORMING by OPERATING from the WHOLE DOWNLOADING PAST PATTERNS SUSPENDING. PROTOTYPING by LINKING HEAD, HEART, HAND SEEIN4 with FRESH EYES ENACTING CRYSTALLIZING REDIRECTING VISION and INTENTION SENSING. from the FIELD LETTING COME LETTING GO PRESENCING. CONNECTING to SOURCE



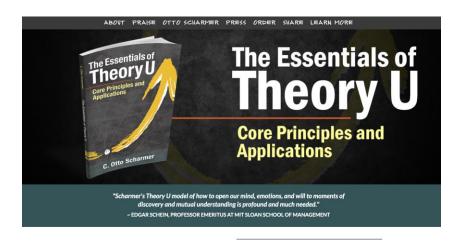
Four Stages of Systems Evolution, Four Operating Systems

	Learning	Health	Farm & Food	Corporate Sustainability	Finance	Governance
1.0: Input and authority- centric	Traditional teacher- centric	Traditional doctor-centric medicine	Traditional farmer- centric	PR Alleviating projects	Traditional banker- centric	1.0 Visible hand: <i>Hierarchy</i>
2.0: Output and efficiency- centric	Testing: bulimia learning: fast in, fast out	Evidence based medicine	Industrial agriculture: monocultur e	Corporate practices Efficency	Extractive Capital: externality blind	2.0 Invisible hand: <i>Market</i>
3.0: Outcome- and user-centric	Learner- centric	Patient-centric medicine	Organic Ag: reduce negative footprint	Business Innovation	Impact investing: winners take all	3.0 Organized interest groups: <i>Lobbying</i>
4.0: Co-creative and eco- system- centric	Activate deep learning cycle	Strengthening sources of well-being	Food as medium for healing planet and people	Purpose: Mission driven Enterprise: Business as a movement	Generative capital: transforming the system	4.0 ABC: <i>Awareness-</i> <i>Based Collective</i> <i>action</i>





U.Lab: 150,000 Participants, 185 Countries, 1100 Hubs



Resources:

www.presencing.org www.ottoscharmer.com Enroll in u.lab:

https://www.edx.org/course/ulab-leading-fromthe-emerging-future



Panel members





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